

# Q3 2019 PRESENTATION



## TODAY'S PRESENTERS



**Kenneth Nilsson**  
*Chief Executive Officer*

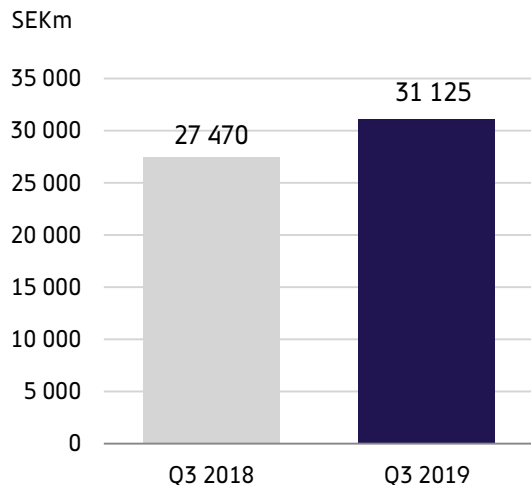


**Peter Rosén**  
*Chief Financial Officer*

# STRONG BUSINESS MODEL CONTINUES TO DELIVER

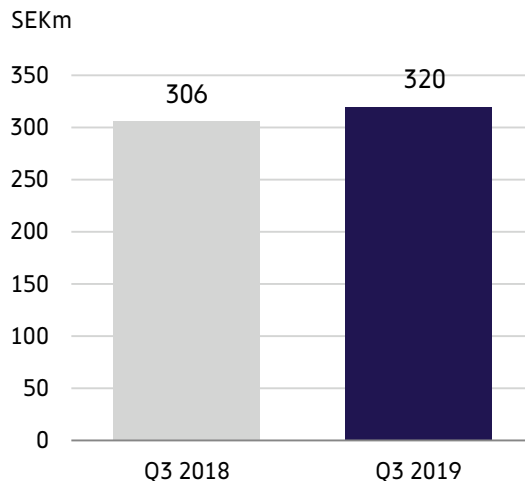
## Strong lending

**+13%**



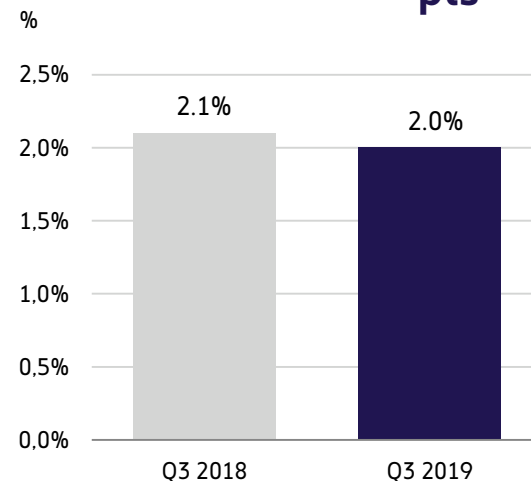
## Increased net income

**+5%**

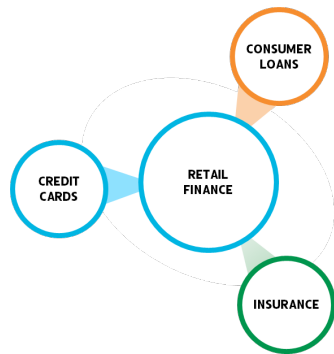


## Slightly improved CoR

**-0.1%  
pts**

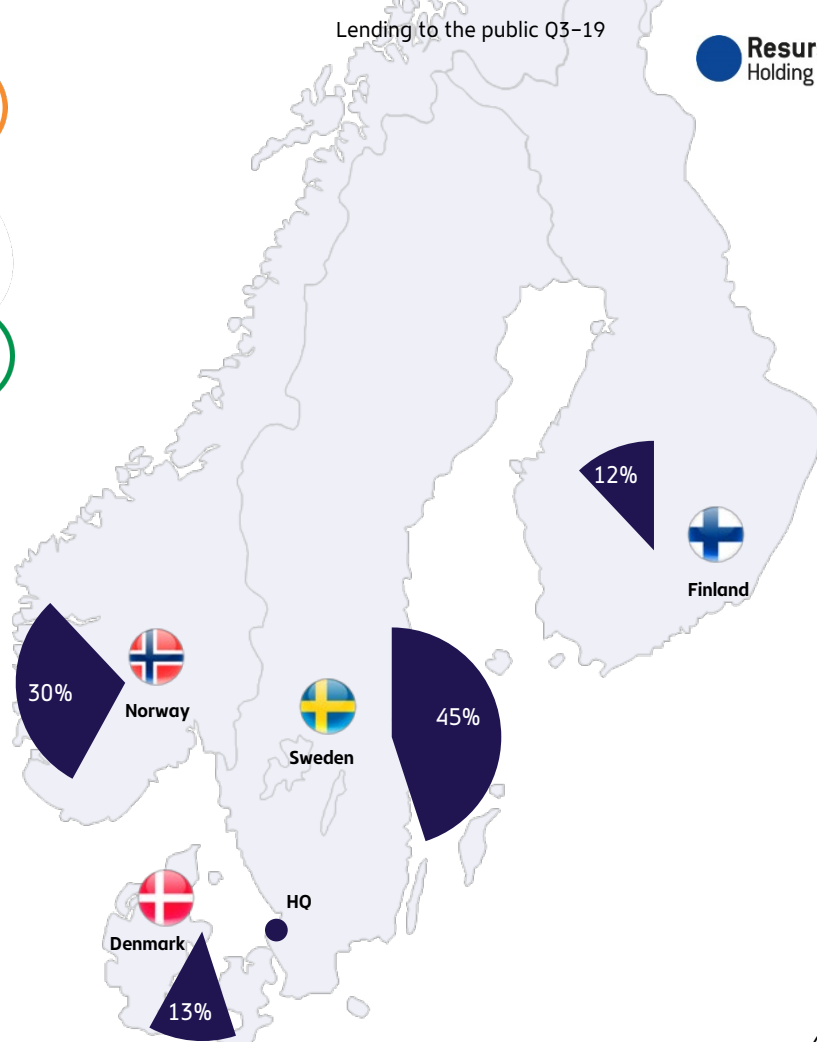


# THE STRENGTH OF OUR BUSINESS MODEL



## Three segments – four markets

- Presence in the Nordic market for almost 20 years and we have driven the development of the various markets for decades.
- Head office in Helsingborg, Sweden and full service offices in all of the Nordic countries.
- The Nordic countries differ in terms of dynamics and competition. We are able to handle and adapt to new regulations and situations that arise in the various markets from time to time.

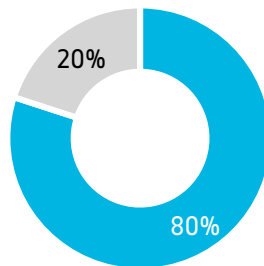


# CONTINUED STRONG PROFITABLE GROWTH

## Highlights

- Continued focus on developing existing partnerships driving strong growth.
- In Q3 more than 30 per cent of Resurs's retail finance sales came from e-commerce.
- Launched Merchant Portal during the quarter. It is a new service that, among other things, allows the partner to quickly and easily capture all sales statistics in real time, regardless of channel.
- Svensk Handel and a number of major players in the aftermarket for car dealerships chose Resurs as new strategic partner during the quarter, mainly because of our omni channel solution: Resurs Checkout.

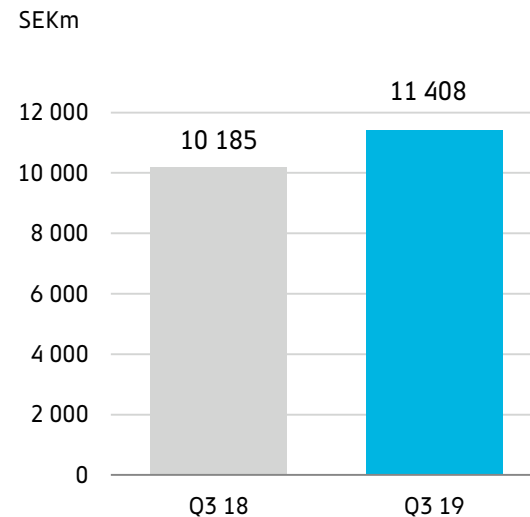
## Digital application



> 80 per cent used digital application in Sweden in Q3 2019 and we see a continuous increase in all of our markets.

## Strong lending growth

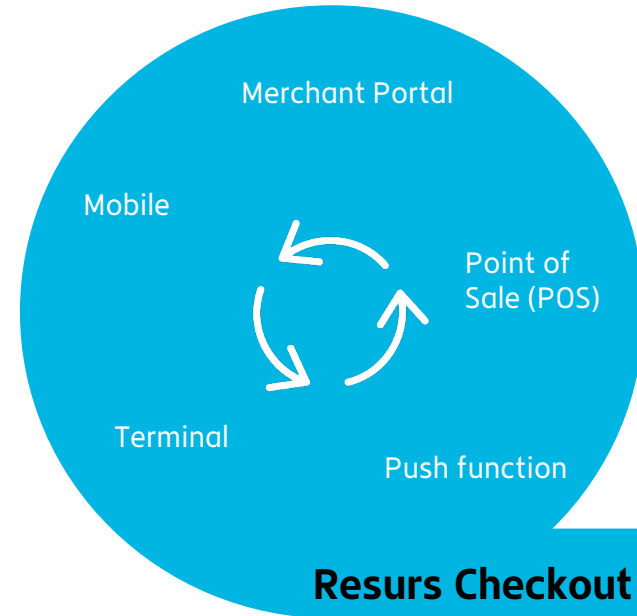
# +12%



# THE RETAIL INDUSTRY IS CHANGING – SO ARE WE

## Resurs Checkout

- Flexibility
- Regardless of channel
- Simple administration
- One technical solution, one API

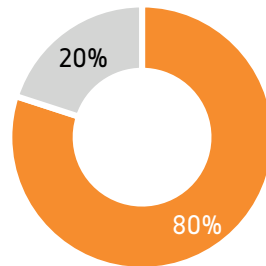


# STABLE DEVELOPMENT DURING THE QUARTER

## Highlights

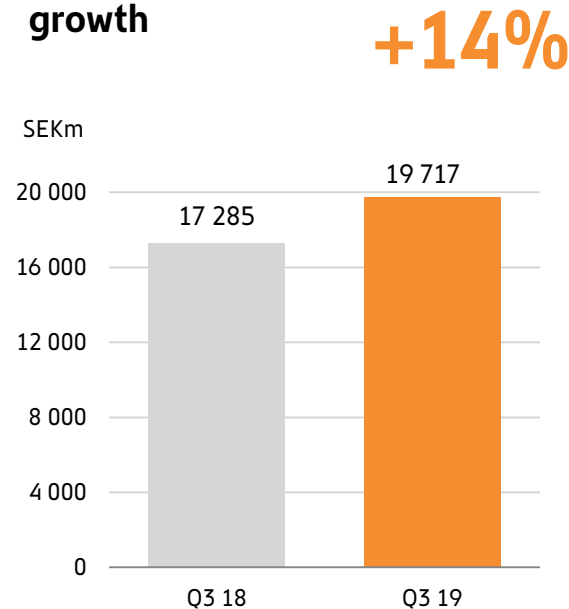
- Continued stable loan book growth, strongest performance in absolute numbers in Sweden and strongest relative growth in Finland.
- The Norwegian market remained challenging during the quarter. For us it is a matter of designing an offering in pace with the emerging market conditions that meets both the new rules of play, and delivers customer and business value. The fundamental and governing factor for all of our decisions is always to prioritise a high credit rating over volume.
- Ticket size on average loan book increased by 15 per cent to kSEK 100 compared with Q3-18, mainly driven by implementation of credit engine. This affects the NBI margin negatively.

## Utilising the database



> 80 per cent of sales in Q3 to existing customers in our database. Since most of our sales are to customers who are already known in our database, we can achieve higher margins because this knowledge has a positive impact on acquisition costs and credit risk.

## Strong lending growth

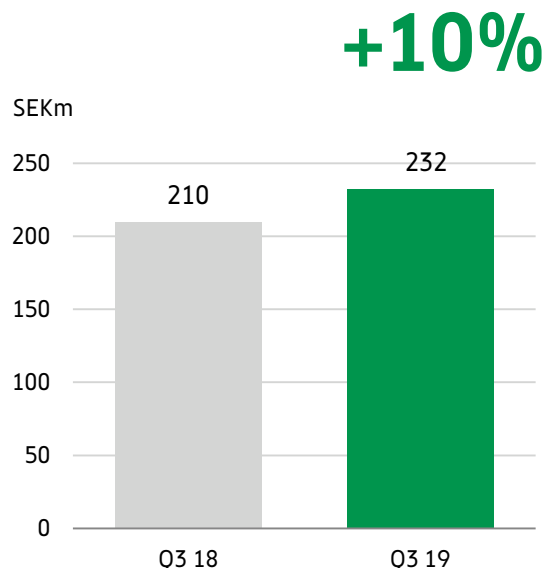


# CONTINUED GROWTH IN PREMIUMS EARNED AND TECHNICAL RESULT

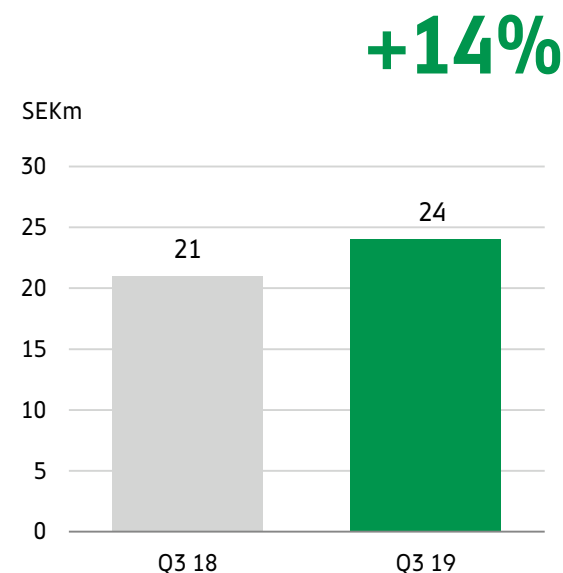
## Highlights

- Premium earned net up 10 per cent compared with last year with growth within all lines of business.
- Technical result up 14 per cent compared with last year.
- Improved profitability with a Combined ratio of 90,2 % compared with 90,6 % last year.
- The segment prepared launches of the two new external partners within the business area Personal safety, that was signed in 2019.
- The segment continued to develop opportunities provided by the acquisition within car warranties made during Q2.

## Premium earned net



## Technical result



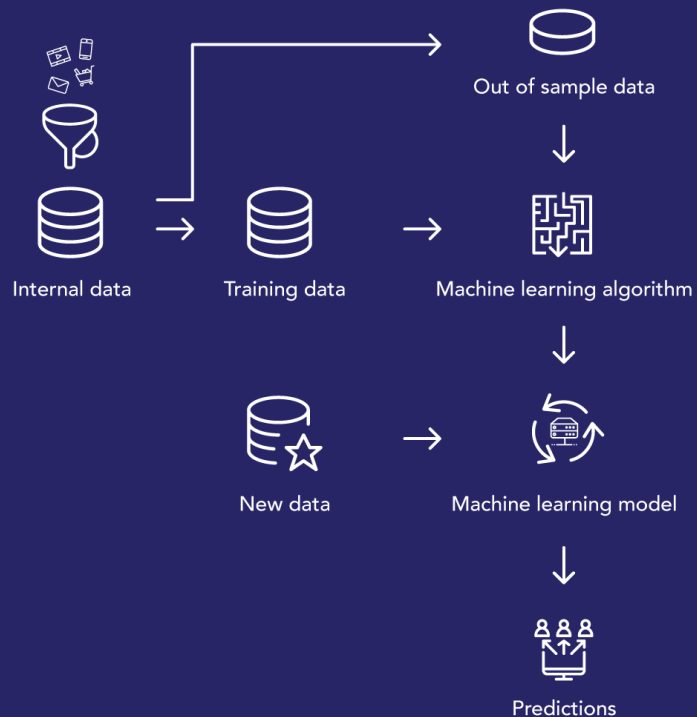


## CONTINUED DIGITISATION

### Further development of AI/Machine Learning

- Over the last quarters we have strengthened sales in Supreme Card through preventing churn using machine learning. Using machine learning has proven to be 3 to 5 times more accurate than previous work processes.
- A machine learning model based on recent internal customer data has been developed in 2019 for advanced customer segmentation. This customer segmentation model gives unique and valuable insights into the behaviours of our current and future customers and it will be applied to other current machine learning models to further enhance them.
- Next step in using machine learning is the development of a price model for Consumer Loans.

### Machine learning



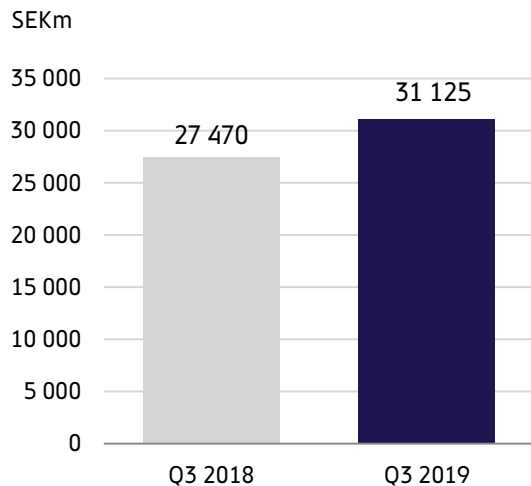
# Q3 IN FIGURES



# CONTINUED PROFITABLE GROWTH

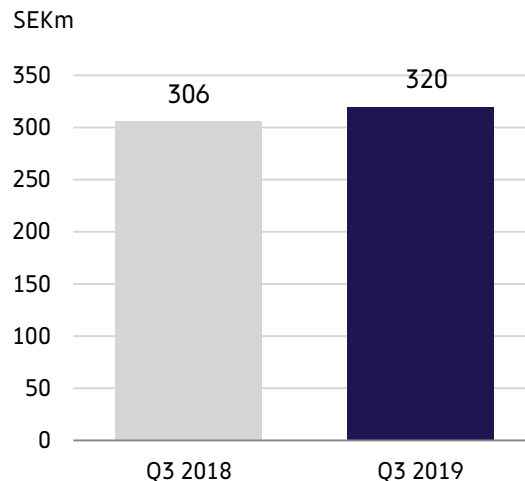
## Strong lending

**+13%**

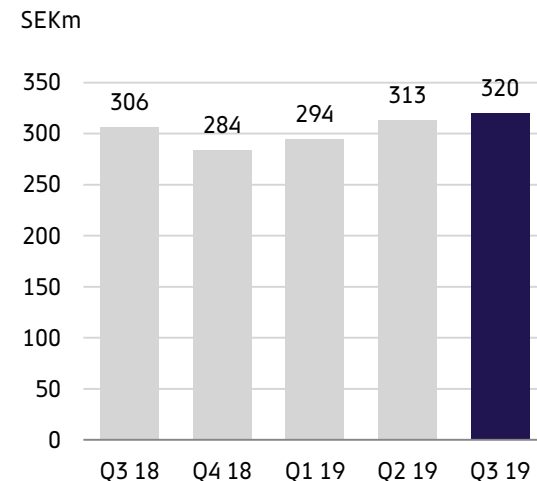


## Net income

**+5%**



## Net income

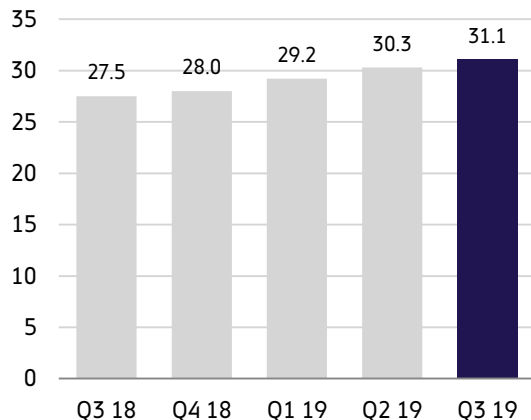


# STRONG GROWTH IN BOTH SEGMENTS

## Total

**+13%**

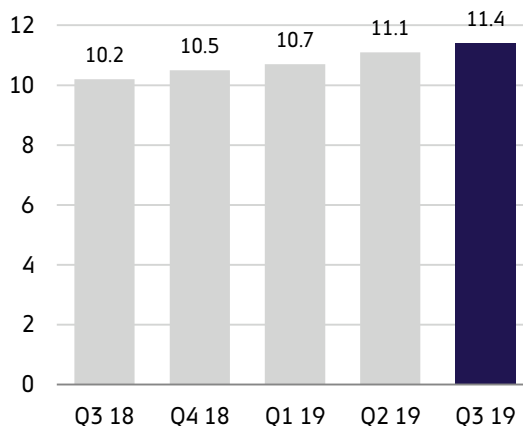
SEKbn



## Payment Solutions

**+12%**

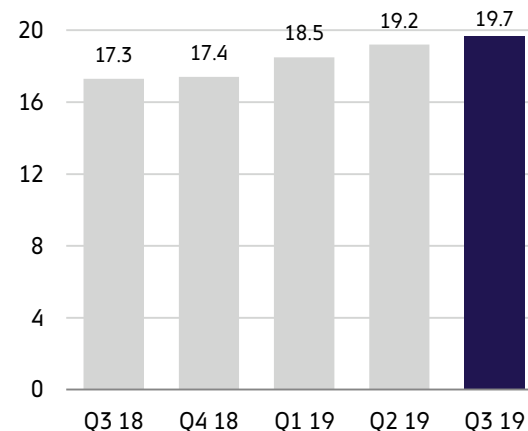
SEKbn



## Consumer Loans

**+14%**

SEKbn



## STABLE INCREASE IN OPERATING INCOME

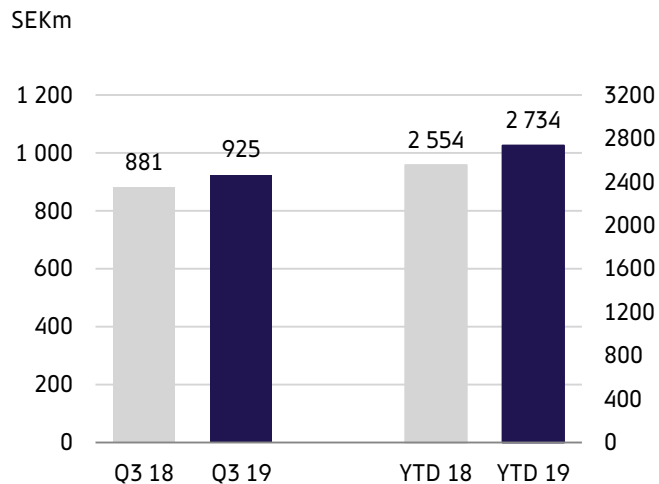
### Operating income

+5%

+7%

Q3

YTD

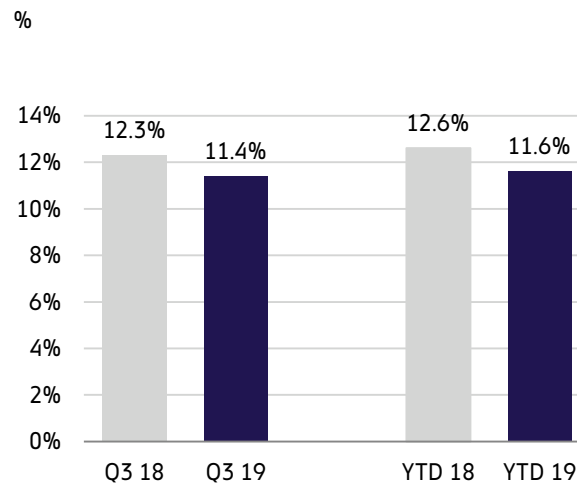


### NBI margin\*

-0.9%  
pts-1.0%  
pts

Q3

YTD



### Highlights

- Stable increase in operating income.
- The NBI margin decreased compared with last year and was negatively impacted mainly by the conditions in the Norwegian Consumer Loans market but also increased ticket size and some margin pressure.

\* NBI for bank calculated as Group operating income less reported insurance segment operating income

## STRONG IMPROVEMENT IN COST INCOME RATIO

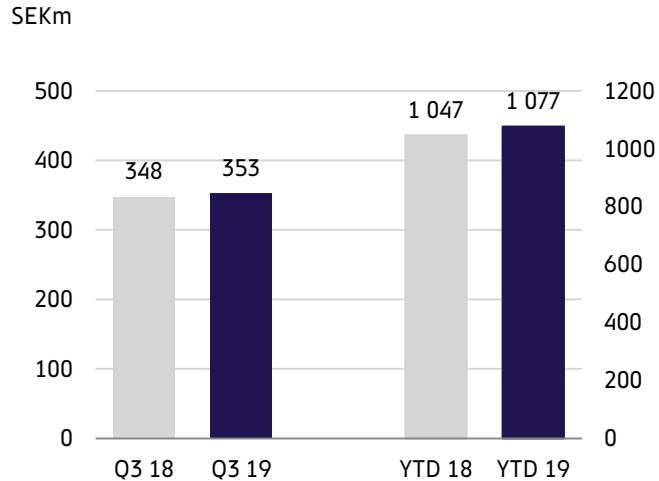
### Operating Expenses

1%

+3%

Q3

YTD



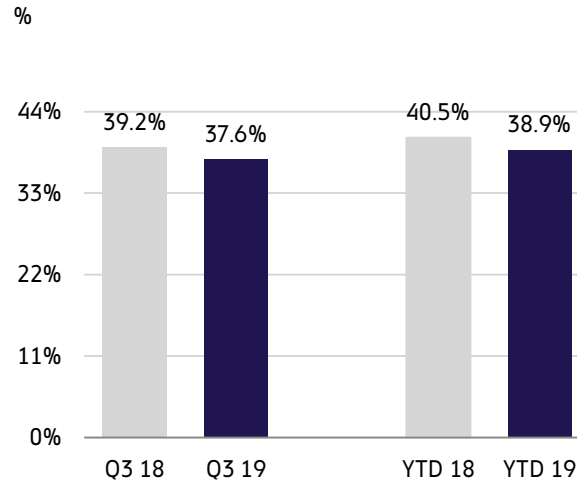
### Cost Income Ratio, bank

-1.6%  
pts

-1.6%  
pts

Q3

YTD



### Highlights

- OPEX increased slightly but with strict cost control, mainly in Norway to compensate for the lower NBI margin.
- The cost/income ratio continued to improve based on scalable business model.

## STABLE COST OF RISK

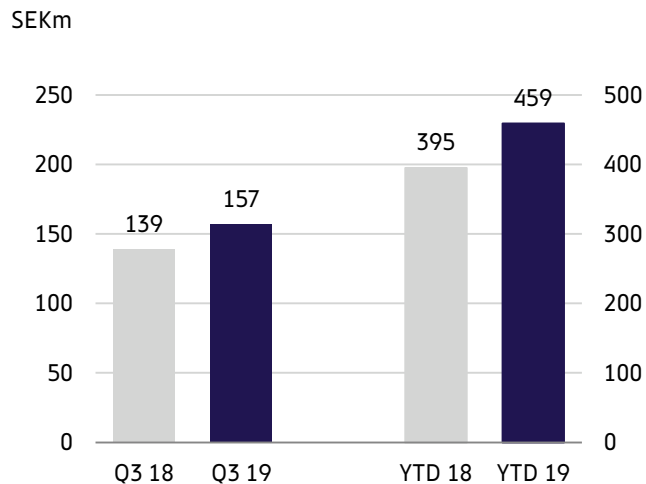
### Credit Losses, Net

**+13%**

**+16%**

Q3

YTD



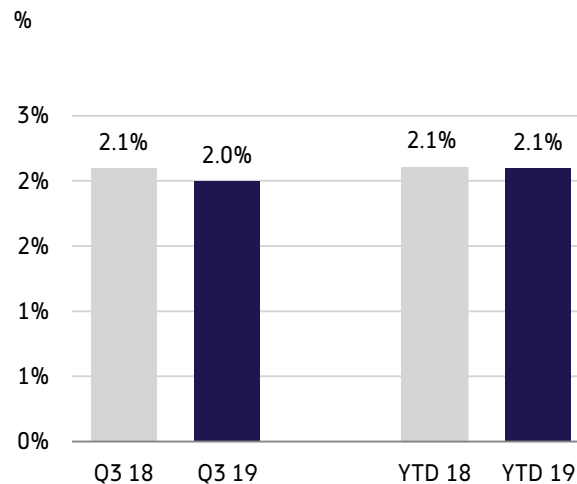
### Cost of Risk

**-0.1%**  
pts

**+0.0%**  
pts

Q3

YTD



### Highlights

- Credit losses increased mainly following growth of the loan book.
- Stable cost of risk development.

## STABLE DEVELOPMENT IN RISK ADJUSTED NBI

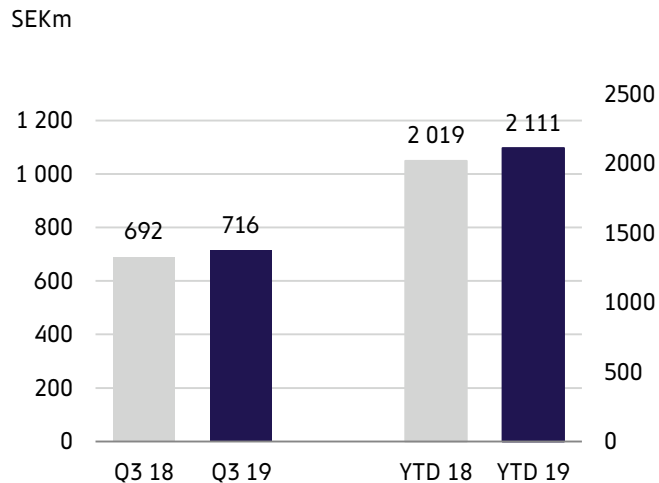
Risk adjusted NBI\*

+4%

+5%

Q3

YTD



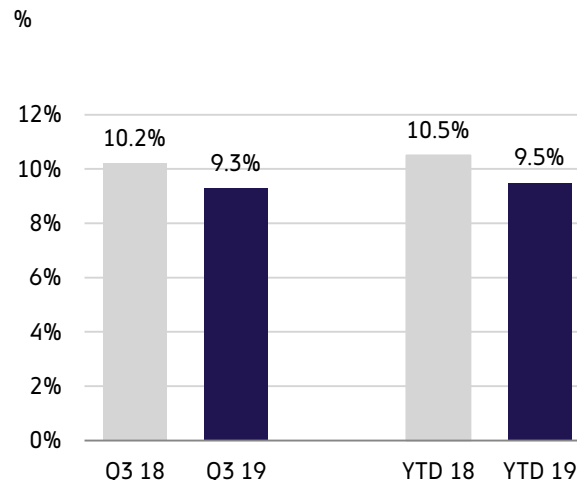
Risk adjusted  
NBI margin\*

-0.9%  
pts

-1.0%  
pts

Q3

YTD



### Highlights

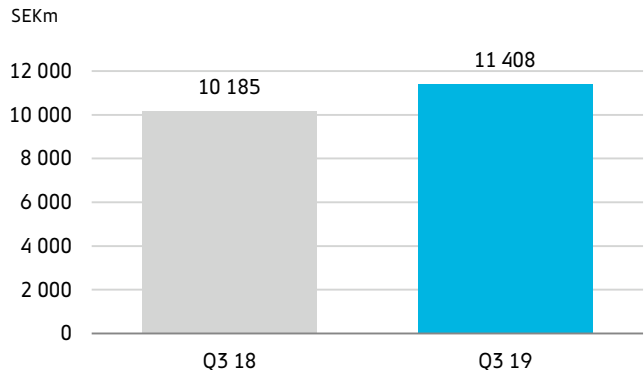
- Stable increase in risk adjusted NBI.
- The risk adjusted NBI margin was negatively impacted mainly by the conditions in the Norwegian market but also increased ticket size and some margin pressure.

\* NBI for bank calculated as Group operating income less reported insurance segment operating income



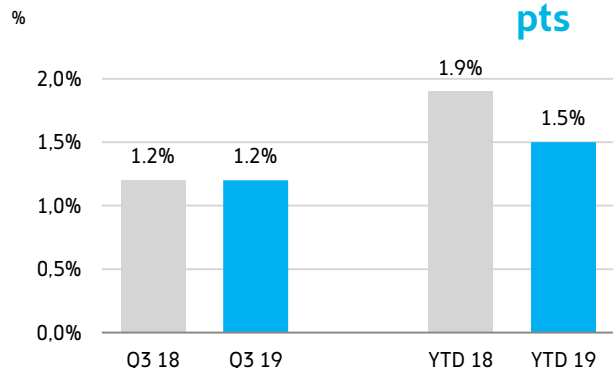
### Loan Book

**+12%**



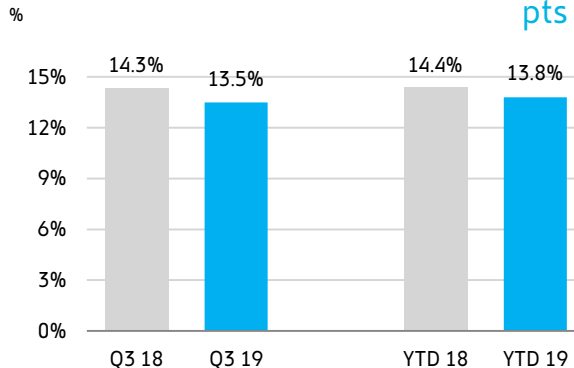
### Cost of Risk

**-0.4% pts**



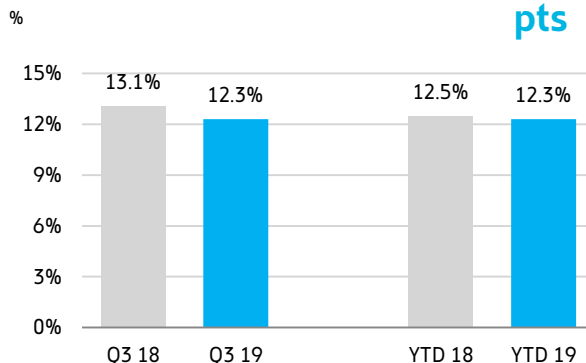
### NBI margin

**-0.6% pts**



### Risk Adjusted NBI margin

**-0.2% pts**



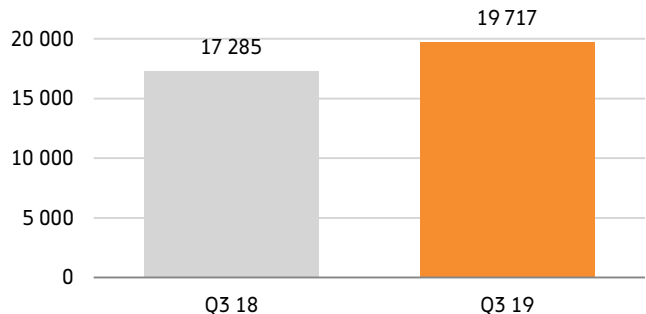
### Highlights

- Strong lending growth mainly driven by existing retail partners.
- Lower NBI margin following strong growth by retailers with lower margins.
- Improved CoR compared with YTD last year following better underlying credit quality.
- Overall somewhat lower risk adjusted NBI margin.

### Loan Book

**+14%**

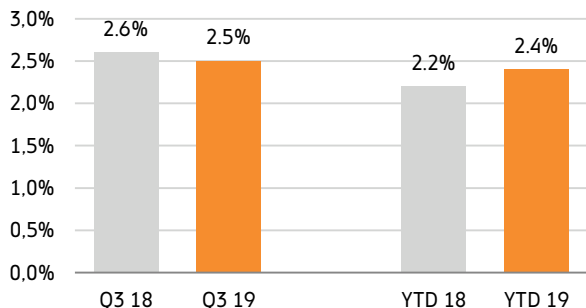
SEKm



### Cost of Risk

**+0.2% pts**

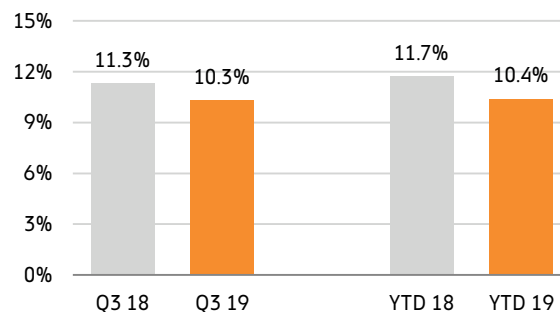
%



### NBI margin

**-1.3% pts**

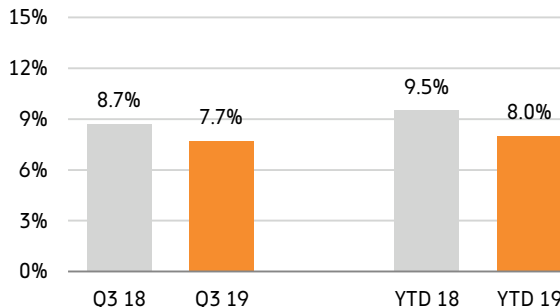
%



### Risk Adjusted NBI margin

**-1.5% pts**

%



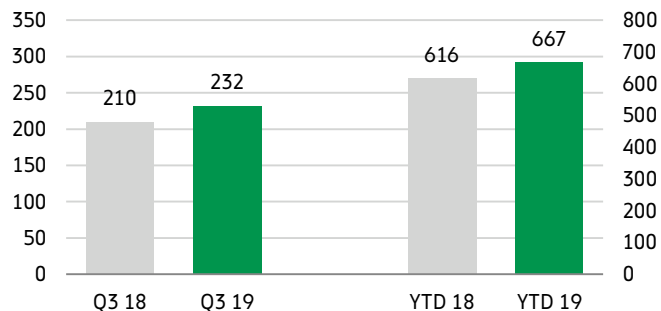
### Highlights

- Continued healthy growth with strongest performance in absolute numbers in Sweden and strongest relative growth in Finland.
- The NBI margin decreased and was mainly negatively impacted by the conditions in the Norwegian Consumer Loans market but also increased ticket size and some margin pressure.
- Stable CoR compared with Q3-18 and somewhat increased compared with YTD-18 following higher debt collection transfers in the Norwegian market.
- Overall lower risk adjusted NBI margin.

## Premium Earned, net

+8%

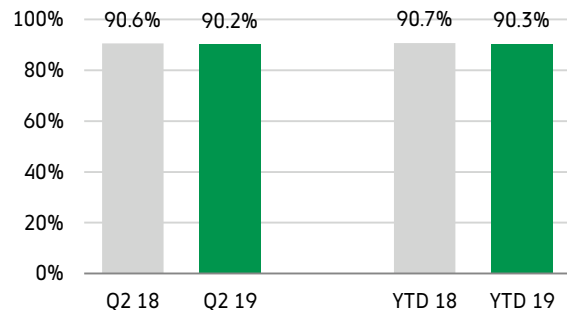
SEKm



## Combined ratio

-0.4%  
pts

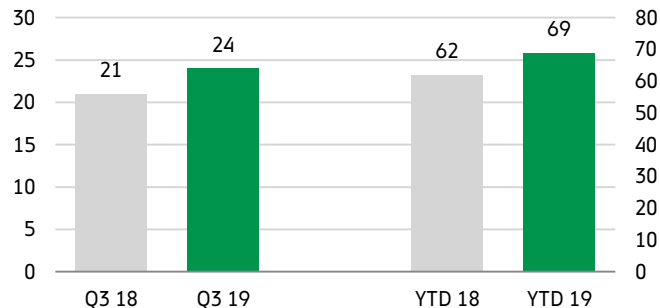
%



## Technical Result

+12%

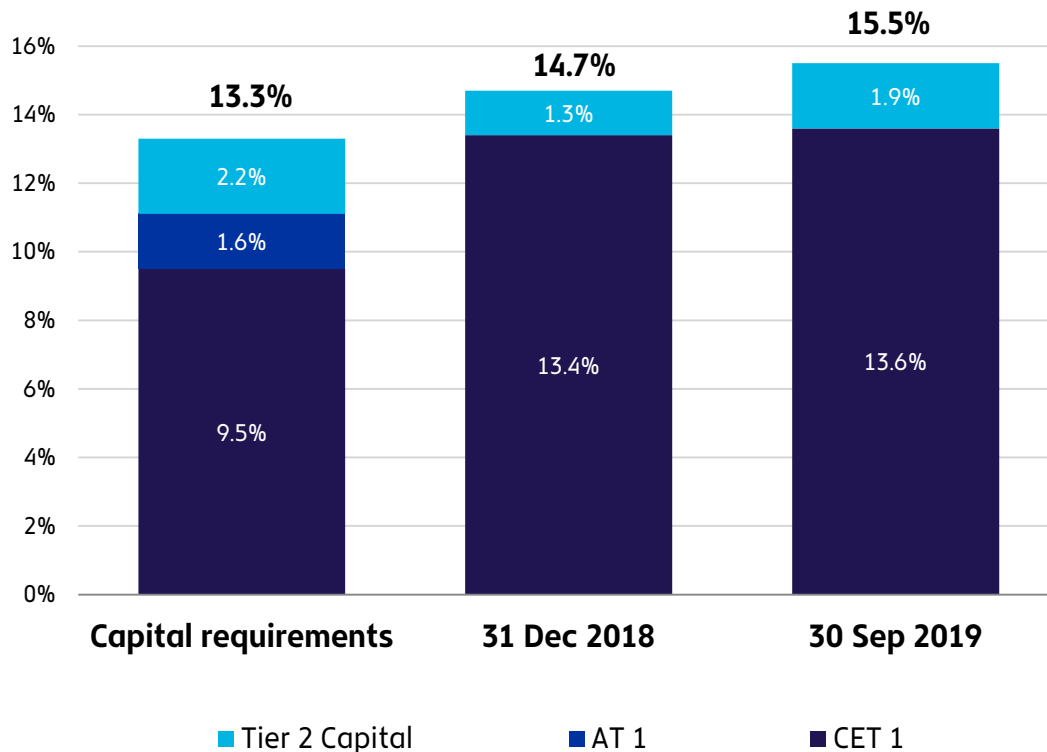
SEKm



## Highlights

- Premium earned, net up 8 per cent compared with last year.
- Strong increase in technical result up 12 per cent compared with last year.
- Improved combined ratio.

## STRONG CAPITAL POSITION

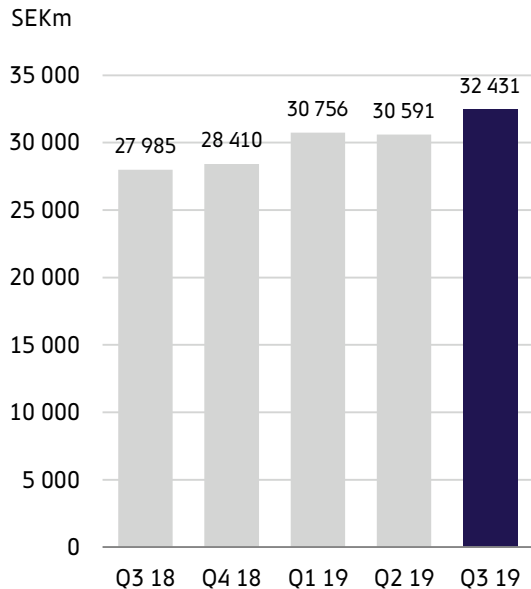


### Highlights

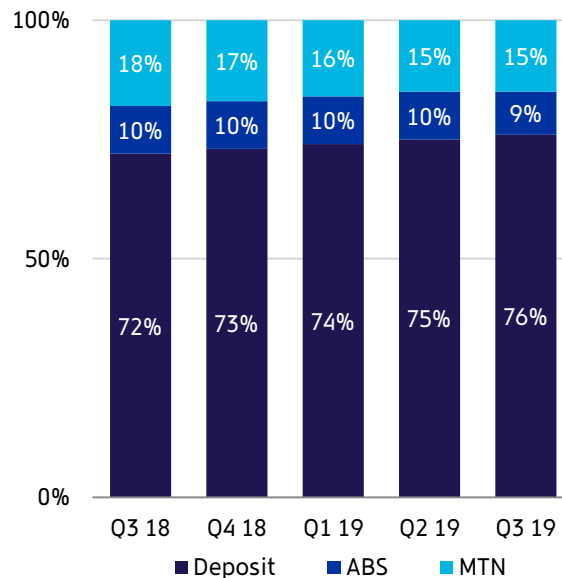
- Strong CET1 and total capital ratios well above requirement and targets.

# CONTINUED DIVERSIFICATION

## Funding total ex. equity



## Funding mix



## Highlights

- Further diversification of funding in the last twelve months with SEK 1,600 million issued under the MTN program.

## FINANCIAL TARGET PERFORMANCE

Metric	Target	Jan-Sep 2019
Annual lending growth	> 10% p.a.	13%
Risk adjusted NBI margin	In line with recent performance (c. 10% – 12%)	9.5%
C/I before credit losses excl. Insurance and adjusted for nonrecurring costs	< 40% in the medium term	38.9%
Return on equity (RoTE) adjusted for nonrecurring costs*	~ 30% in the medium term	34.9%
Payout ratio	> 50%	n/a
Common Equity Tier 1 ratio/ Total Capital Ratio	>11.5% CET1 >14.0% Total Capital	13.6% CET1 15.5% Total Capital

\*Based on Capital Employed at the boards target CET1 Ratio

**THANK YOU!**

