Minutes from the Annual General Meeting of shareholders of Resurs Holding AB (publ), Corp. ID. No. 556898-2291, held on 28 April 2022.

It was noted that the Meeting was held in accordance with Sections 20 and 22 of the Swedish Act on Temporary Exemptions to Facilitate the Execution of General Meetings in Companies and Associations (2021:121), meaning that participation at the Meeting could only take the form of postal voting.

The notice of the Meeting is attached as <u>Appendix 1</u>. It was also noted that the proposed resolutions and other Meeting documents were presented to the Meeting in the manner described in the notice under the heading "Documentation."

The postal voting form used is attached as Appendix 2.

A summary of all of the results of the postal voting, for each item subject to postal voting, is attached as <u>Appendix 3</u>, which states the information stipulated in Section 26 of the Act (2021:121) above.

§ 1

Election of the Chairman of the Annual General Meeting (agenda item 1)

The Meeting elected Magnus Lindstedt, member of the Swedish Bar Association, as Chairman of the Meeting, in accordance with the Nomination Committee's proposal. It was noted that Legal Counsel Lena Johansson was appointed secretary at the Annual General Meeting.

§ 2

Election of one or two persons to check and verify the minutes (agenda item 2)

The Meeting elected Fabian Bengtsson, representing Waldakt Aktiebolag, and Oskar Börjesson, representing Livförsäkringsbolaget Skandia, ömsesidigt, to verify today's minutes, along with the Chairman.

§ 3

Preparation and approval of the voting list (agenda item 3)

The Meeting approved the list of shareholders in <u>Appendix 4</u>, who had registered their attendance at the Meeting by voting via post, which was to be the voting list of the Annual General Meeting.

§ 4

Approval of the agenda (agenda item 4)

The Meeting approved the proposed agenda, which had been introduced in the notice.

§ 5

<u>Determination of whether the Meeting was duly convened (agenda item 5)</u>

It was noted that the notice to attend the Meeting had been made by way of an announcement in the Swedish Official Gazette (Post- och Inrikes Tidningar) on 25 March 2022 and by having made the notice to attend available on the company's website since 22 March 2022, and by the company having announced information that the notice had been made in Svenska Dagbladet on 25 March 2022.

It was found that the notice had therefore been made in accordance with the Swedish Companies Act and the provisions in the Articles of Association.

The Meeting resolved to approve the notice procedure and declared the Meeting duly convened.

§ 6

<u>Presentation of the Annual Report and the Auditor's Report, and the consolidated financial statements</u> and Auditor's Report on the consolidated financial statements, as well as the auditor's statement on guidelines for remuneration of senior executives (agenda item 6)

It was noted that the Annual Report and the Auditor's Report, and the consolidated financial statements and Auditor's Report on the consolidated financial statements, as well as the auditor's statement pursuant to Chapter 8, Section 54 of the Swedish Companies Act on guidelines for remuneration of senior executives were presented.

§ 7

Resolution on the adoption of the Profit and Loss Statement and the Balance Sheet and of the Group Profit and Loss Statement and the Group Balance Sheet (agenda item 7)

The Meeting resolved to adopt the profit and loss statement for 2021 and the balance sheet as of 31 December 2021 for the Parent Company and the Group.

§ 8

Resolution on the allocation of the company's earnings as stated in the adopted balance sheet (agenda item 8)

It was noted that the Board's reasoned statement pursuant to Chapter 18, Section 4 of the Swedish Companies Act was presented, and that it was the intention of the Board to convene an Extraordinary General Meeting in autumn 2022 to resolve on additional dividends for 2021.

The Meeting resolved, in accordance with the Board's proposal, to approve the appropriation of profit corresponding to SEK 1,31 per share, totalling SEK 262,000,000, and that the record date for dividends be Monday, 2 May 2022.

It was noted that the dividend is expected to be paid out to the shareholders on Thursday, 5 May 2022.

§ 9

Resolution on discharge from liability for the Board of Director and the CEO (agenda item 9)

The Meeting discharged the Board and the CEO from liability for the management of the company and its affairs for the 2021 financial year.

It was noted that members of the Board and the CEO did not participate in the resolution when it concerned themselves.

§ 10

Determination of the number of members of the Board (agenda item 10)

The Meeting resolved that, for the period until the close of the next Annual General Meeting, the Board shall consist of eight members.

§ 11

Determination of the remuneration to the Board and the auditor (agenda item 11)

The Meeting resolved in accordance with the Nomination Committee's proposal that remuneration to the Board for the period until the next Annual General Meeting shall remain unchanged at SEK 1,320,000 to the Chairman of the Board and SEK 440,000 to each of the Board members.

Furthermore, the Meeting decided that remuneration for work in the Audit Committee shall remain unchanged at SEK 100,000 to the Chairman and SEK 50,000 to each of the other members, for work in the Corporate Governance Committee SEK 300,000 to the Chairman and SEK 150,000 to the other members, and that no remuneration be paid for work in the Remuneration Committee.

Furthermore, the Meeting resolved in accordance with the Nomination Committee's proposal that the auditor be paid in accordance with approved invoices.

§ 12

Election of Board members (agenda item 12)

The Meeting resolved in accordance with the Nomination Committee's proposal under items 12 a)-h) that, for the period until the close of the next Annual General Meeting, Martin Bengtsson, Fredrik Carlsson, Lars Nordstrand, Marita Odélius Engström, Mikael Wintzell, Kristina Patek and Susanne Ehnbåge be re-elected as members of the Board and that Magnus Fredin be elected as new member of the Board.

§ 13

Election of Chairman of the Board (agenda item 13)

The Meeting resolved in accordance with the Nomination Committee's proposal to re-elect Martin Bengtsson as Chairman of the Board.

§ 14

Election of auditor (agenda item 14)

The Meeting resolved in accordance with the Nomination Committee's proposal, and the Audit Committee's recommendation, that the company shall have a registered accounting firm as auditor and resolved to re-elect Ernst & Young AB as auditor for the period until the close of the 2023 Annual General Meeting.

It was noted that Jesper Nilsson was to be auditor-in-charge.

§ 15

Presentation and approval of the remuneration report (agenda item 15)

It was noted that the Board's remuneration report was presented, after which the Meeting approved the report.

§ 16

Resolution on the authorisation of the Board to resolve on the acquisition of own shares (agenda item 16)

It was noted that the Board's reasoned statement pursuant to Chapter 19, Section 22 of the Swedish Companies Act was presented.

The Meeting thereafter resolved in accordance with the Board's proposal, <u>Appendix 5</u>, on the Board's authorisation to buy back own shares until the next Annual General Meeting.

It was noted that the resolution was made with a required majority of at least two-thirds of the shares and votes represented at the Meeting.

§ 17

Resolution on implementation of a long-term warrant program by way of (A) directed issue of warrants; and (B) approval of transfer of warrants (agenda item 17)

The Meeting resolved in accordance with the Board's proposal, <u>Appendix 6</u>, on directed issue of subscription warrants LTIP 2022 and transfer of such subscription warrants.

It was noted that the resolution was unanimous, except for certain postal votes from shareholders who have chosen to vote no or to abstain from voting, and that the resolution was made with a required majority of at least nine-tenths of the shares and votes cast and represented at the Meeting.

	Secretary:
	/Lena Johansson/
	Lena Johansson
Verified:	
/Magnus Lindstedt/	
Magnus Lindstedt, Chairman	
/Fabian Bengtsson/	/Oskar Börjesson/
Fabian Bengtsson	Oskar Börjesson

NOTICE TO ATTEND THE ANNUAL GENERAL MEETING

The shareholders of Resurs Holding AB (publ) are hereby invited to the Annual General Meeting on Thursday 28 April 2022.

Due to the ongoing pandemic, the Board has resolved that the Annual General Meeting is to be held without the physical presence of shareholders, proxies or external parties and that the exercise of voting rights may only take place via post before the Meeting.

Information about the Annual General Meeting's resolutions will be published on 28 April 2022 as soon as the outcome of the postal voting has been finalised.

The CEO will hold a speech that will be available on the company's website www.resursholding.se from 28 April 2022.

NOTICE ETC.

Shareholders who wish to attend the Annual General Meeting shall

- be entered in the share register maintained by Euroclear Sweden AB ("Euroclear") on Wednesday 20 April 2022 (the "Record Date"), and
- give notice of their attendance by submitting their postal vote according to the instructions
 under the heading "Postal voting" below in such a way that Euroclear Sweden AB has received
 the postal vote no later than Wednesday 27 April 2022.

Note that notice of attendance at the AGM can only be made using postal voting.

NOMINEE-REGISTERED SHARES

Shareholders who have nominee-registered shares through the bank or another nominee, for example shares in a custody account, must — aside from giving notice by submitting their postal vote — request that the shares be temporarily re-registered in their own name so that the shareholder is entered in the share register maintained by Euroclear as per the Record Date of 20 April 2022. Such registration may be temporary (so-called voting right registration) and may be requested from the nominee in accordance with the nominee's procedures at a time in advance as determined by the nominee.

Voting rights that have been requested by shareholders in such a time that registration has been completed by the nominee by Friday 22 April 2022 at the latest will be taken into account in the preparation of the share register as per the Record Date.



POSTAL VOTING

As stated above, the Board has resolved that shareholders may only exercise their voting rights by postal voting pursuant to Section 22 of the Swedish Act on Temporary Exemptions to Facilitate the Execution of General Meetings in Companies and Associations (2022:121). A special form is to be used for postal voting. The postal voting form is available on the company's website www.resursholding.se.

Completed and signed postal voting forms may be sent to by mail to "Resurs Holding AB, "Annual General Meeting", c/o Euroclear Sweden AB, Box 191, SE-101 23 Stockholm, Sweden or by e-mail to GeneralMeetingService@euroclear.com. Completed forms must have been received by Euroclear not later than Wednesday 27 April 2022. Shareholders who are natural persons can also cast their postal vote electronically by verifying their identity using BankID on the website of Euroclear, https://anmalan.vpc.se/EuroclearProxy not later than Wednesday 27 April 2022.

Shareholders may not submit additional instructions other than by selecting one of the alternatives provided on the form. If the shareholder has included special instructions or terms on the form, or altered or made additions to the printed text, the postal vote will be rendered invalid. Further information and conditions can be found on the postal voting form and on https://anmälan.vpc.se/EuroclearProxy.

POWERS OF ATTORNEY ETC.

If the shareholder is postal voting through a proxy, a written and dated power of attorney signed by the shareholder must be attached to the postal voting form. A template proxy form is available on the company's website www.resursholding.se.

If the shareholder is a legal entity, a registration certification or an equivalent authorisation document must be submitted along with the postal voting form.

PROPOSED AGENDA

- Election of Chairman of the Annual General Meeting.
- 2. Election of one or two persons to check and verify the minutes.
- 3. Preparation and approval of the voting list.
- Approval of the agenda.
- 5. Determination of whether the Annual General Meeting was duly convened.
- 6. Presentation of the Annual Report and the Auditor's Report, and the consolidated financial statements and Auditor's Report on the consolidated financial statements, as well as the auditor's statement on guidelines for remuneration of senior executives.
- 7. Resolution on the adoption of the Profit and Loss Statement and the Balance sheet and of the Group Profit and Loss Statement and the Group Balance sheet.



- 8. Resolution on the allocation of the company's earnings as stated in the adopted Balance Sheet.
- Resolution on the discharge from liability of the members of the Board and the CEO.
- 10. Determination of the number of members of the Board.
- 11. Determination of the remuneration to the Board and the auditor.
- 12. Election of Board members:
 - (a) Martin Bengtsson (re-election, proposed by the Nomination Committee)
 - (b) Fredrik Carlsson (re-election, proposed by the Nomination Committee)
 - (c) Lars Nordstrand (re-election, proposed by the Nomination Committee)
 - (d) Marita Odélius Engström (re-election, proposed by the Nomination Committee)
 - (e) Mikael Wintzell (re-election, proposed by the Nomination Committee)
 - (f) Kristina Patek (re-election, proposed by the Nomination Committee)
 - (g) Susanne Ehnbåge (re-election, proposed by the Nomination Committee)
 - (h) Magnus Fredin (new election, proposed by the Nomination Committee)
- 13. Election of the Chairman of the Board.
- 14. Election of auditor.
- 15. Presentation and approval of the remuneration report.
- 16. Resolution on the authorisation of the Board to resolve on the acquisition of own shares.
- 17. Resolution on implementation of a long-term warrant program by way of (A) directed issue of warrants; and (B) approval of transfer of warrants.

RESOLUTIONS PROPOSED BY THE NOMINATION COMMITTEE

Election of Chairman of the Annual General Meeting (item 1)

The Nomination Committee proposes that Magnus Lindstedt, or in his absence the individual that the Nomination Committee designates, be elected the Chairman of the Annual General Meeting.

Determination of the number of members of the Board and the election of the members of the Board and the Chairman of the Board (items 10 and 12-13)

The Nomination Committee proposes that the Board consist of eight members.

The Nomination Committee proposes that, for the period until the close of the next Annual General Meeting, Martin Bengtsson, Fredrik Carlsson, Lars Nordstrand, Marita Odélius Engström, Mikael



Wintzell, Kristina Patek and Susanne Ehnbåge be re-elected as members of the Board and that Magnus Fredin is newly elected as member of the Board.

The Nomination Committee proposes that Martin Bengtsson be re-elected as Chairman of the Board.

Determination of the remuneration to the Board and the auditor (item 11)

The Nomination Committee proposes that remuneration for ordinary Board work for the period until the close of the next Annual General Meeting remain unchanged and be as follows:

- SEK 1,320,000 to the Chairman of the Board,
- SEK 440,000 to each of the other members of the Board.

The Nomination Committee has furthermore proposed that remuneration for committee work for the period until the close of the next Annual General Meeting shall be as follows:

- SEK 100,000 to the Chairman and SEK 50,000 to each of the other members of the Audit Committee,
- SEK 300,000 to the Chairman and SEK 150,000 to each of the other members of Corporate Governance Committee,
- No remuneration shall be paid for work in the Remuneration Committee.

The Nomination Committee proposes that the auditor be paid in accordance with approved invoices.

Election of auditor (item 14)

The Nomination Committee proposes, in accordance with the Audit Committee's recommendation, that the company have a registered accounting firm as auditor and that the registered accounting firm Ernst & Young AB be re-elected as auditor for the period up until the close of the 2023 Annual General Meeting. Ernst & Young AB has informed the company that the Authorised Public Accountant Jesper Nilsson will continue to serve as auditor in charge should Ernst & Young AB be re-elected as auditor.

RESOLUTIONS PROPOSED BY THE BOARD

Election of one or two persons to check and verify the minutes (item 2)

The Board proposes Fabian Bengtsson, representing Waldakt Aktiebolag, and Oskar Börjesson, representing Livförsäkringsbolaget Skandia, ömsesidigt, or, if they are absent, the person(s) designated by the Board of Directors, are proposed as the persons to verify the minutes. The assignment to verify the minutes must, in addition to signing the minutes of the Annual General Meeting alongside the Chairman of the Board, also include verifying the voting list and ensuring that received postal votes are correctly reflected in the Annual General Meeting minutes.

Preparation and approval of the voting list (item 3)

The voting list that is proposed for resolution is the voting list that has been prepared by Euroclear Sweden AB on behalf of the company, based on the shareholders' register and received postal votes, verified, approved and recommended by the persons chosen to verify the minutes.



Resolution on the allocation of the company's earnings as stated in the adopted Balance Sheet (item 8)

The Board proposes that the Annual General Meeting resolves on a dividend corresponding to SEK 1,31 SEK per share, totalling SEK 262 000 000, and that the record date for dividends shall be Monday 2 May 2022. If the Annual General Meeting resolves in accordance with the proposal, the dividend is estimated to be paid out to the shareholders on Thursday, 5 May 2022. The final day of trading in the company's shares including the right to distribution will be Wednesday, 28 April 2022.

It is the intention of the Board to convene an Extraordinary General Meeting in autumn 2022 to resolve on additional dividends for 2021.

Presentation and approval of the remuneration report (item 15)

The Board has prepared a remuneration report 2021 and proposes that the Annual General Meeting approves the report. The remuneration report is included in the documents pertaining to the Annual General Meeting that are provided before the Annual General Meeting as below.

Resolution on the authorisation of the Board to resolve on the acquisition of own shares (item 16)

The Board proposes that the Annual General Meeting resolve to once again provide the Board with authority to, on one or several occasions during the period up to the next Annual General Meeting, provided that applicable capital adequacy rules on each occasion allow so, repurchase its own shares in accordance with the following conditions:

- Acquisition of own shares may occur of at most as many shares as are needed so that the company's holdings of own shares at any given time do not exceed five (5) per cent of all shares in the company.
- Acquisition of own shares must occur on Nasdaq Stockholm in accordance with Nasdaq Stockholm's Rule Book for Issuers.
- Acquisition of own shares may only be effected on Nasdaq Stockholm at a price per share within the registered span of share prices at the particular time, by which is meant the span between the highest price paid and the lowest selling price.
- The shares are to be paid for in cash.

According to the Annual Report for the 2021 financial year, the company's unrestricted equity that is available for distribution by the Annual General Meeting (available profit and unrestricted reserves but excluding Additional Tier 1 instruments) amounted to SEK 2,304,998,324. The Annual General Meeting proposes to resolve, after the determination of the balance sheet, a dividend to shareholders of SEK



262,000,000, after which SEK 2,042,998,324 thus remains of the unappropriated amount in accordance with Chapter 17, Section 3, paragraph 1 of the Swedish Companies Act.

The purpose of the authorisation to acquire own shares is to create a tool for the Board to continuously during the year adapt and improve the company's capital structure, including the calibration of the company's actual capital position in relation to its established target for the same, and thereby create additional value for shareholders.

Resolution on implementation of a long-term warrant program by way of (A) directed issue of warrants; and (B) approval of transfer of warrants (item 17)

The board of directors proposes that the annual general meeting resolves to implement a warrant program for the CEO, other group management and key employees based on issue and transfer of warrants ("LTIP 2022").

To implement LTIP 2022, the board of directors proposes that the annual general meeting resolves on (A) directed issue of warrants; and (B) approval of transfer of warrants, on the following terms and conditions:

A. Directed issue of warrants

- 1. A maximum of 3,310,000 warrants shall be issued for LTIP 2022.
- With deviation from the shareholders' preferential rights, the right to subscribe for warrants shall vest in the company's wholly owned subsidiary, Resurs Förvaltning Norden AB. The reason for the deviation from the shareholders' preferential rights is that the issue is part of the implementation of LTIP 2022.
- The warrants shall be issued to the subsidiary without consideration. The reason for the warrants being issued without consideration is that the warrants are issued to the subsidiary as part of the implementation of LTIP 2022.
- 4. Subscription shall be made by 30 June 2022 at the latest, with a right for the board of directors to extend the subscription period.
- Over-subscription cannot occur.
- 6. Each warrant entitles to subscription of one share in the company.
- The subscription price per share shall correspond to 130 per cent of the volume weighted average price according to Nasdaq Stockholm's official price list for shares in the company during a period of five trading days from and including the day after the board of directors' first offer to acquire warrants to the participants in LTIP 2022, but may not be lower than the quota value of the share. If, at the time of subscription, the share price most recently paid for a share in the company at the closing of Nasdaq Stockholm on the trading day immediately preceding the subscription exceeds 146.15 per cent of the subscription price (which corresponds to 190 per cent of the average share price upon which the subscription price has been determined, as set out above), the subscription price shall be increased correspondingly, i.e. with an amount that corresponds to the amount that the said closing price exceeds 146.15 per cent of the subscription price.



Upon determination of the subscription price in accordance with the above, the subscription price shall be rounded to the nearest SEK 0.10, whereupon SEK 0.05 shall be rounded upwards. The part of the subscription price that exceeds the quota value of the share shall be allocated to the free share premium reserve.

- 8. Subscription of shares by exercise of the warrants may be effected during the period from and including 18 August 2025 up to and including 15 September 2025. If a warrant holder is prohibited from subscription of shares during the period set out in the foregoing sentence due to regulations under the Regulation (EU) No 596/2014 on Market Abuse, the Swedish Securities Market Abuse Penal Act (Sw. lag (2016:1307) om straff för marknadsmissbruk på värdepappersmarknaden), the Swedish Act with Supplementary Provisions to the European Union's Market Abuse Regulation (Sw. lag (2016:1306) med kompletterande bestämmelser till EU:s marknadsmissbruksförordning) or other insider legislation applicable to the company, the company shall be entitled to permit such warrant holder to instead subscribe for shares as soon as such warrant holder is no longer prohibited from subscription. If the company grants a permission as per the foregoing sentence to any warrant holder, all warrant holders shall have the right to subscribe during the extended subscription period.
- 9. Share subscribed for by exercise of a warrant will entitle to dividends for the first time from and including the first record date for dividends that occurs following effectuation of subscription to such extent that the share has been recorded in the company's share ledger as an interim share.
- The warrants are subject to the complete terms and conditions set forth in the schedule "Terms and conditions for warrants series 2022/2025 regarding subscription of shares in Resurs Holding AB (publ)" (see under Documentation below). The complete terms and conditions state, among other things, that the warrants may be subject to recalculation in accordance with customary principles of recalculation due to, among other things, a bonus issue of shares, consolidation or share split, a rights issue, or similar events.
- 11. In case all warrants are utilized for subscription of new shares, the share capital will increase by SEK 16,550.
- 12. The chairman of the board of directors, or anyone appointed by him, shall be authorized to make such minor formal adjustments of the resolution which may be required in connection with registration with the Swedish Companies Registration Office (Sw. Bolagsverket) or Euroclear Sweden AB.
- B. Approval of transfer of warrants

LTIP 2022 shall principally be carried out in accordance with what is stated below.

- 1. The subsidiary shall have the right to transfer the warrants, on one or several occasions, against consideration, to the participants in LTIP 2022 in accordance with what is set out below.
- 2. Transfer to participants in LTIP 2022 shall correspond to the fair market value of the warrant at the time of the transfer which shall be established by an independent valuation institute in accordance with the Black & Scholes valuation formula.
- 3. The board of directors shall resolve on allotment to participants in LTIP 2022 in accordance with the following guidelines:



Category	Number of warrants			
CEO	Maximum 750,000 warrants			
Other members of the group management (currently 10 persons)	Maximum 160,000 warrants per participant			
Key employees (currently approximately 20 persons)	Maximum 40,000 warrants per participant			

The first allotment is expected to occur in May 2022.

- 4. The participants can choose to acquire a lower number of warrants than what the participants were offered. Over-subscription cannot occur. The lowest number of warrants to subscribe for is 5,000 warrants per participant for all categories.
- In connection with the transfer, the subsidiary shall, unless it will have negative tax implications for the Resurs group or the participant, reserve the right to repurchase warrants in case the participant's employment or assignment within the Resurs group terminates or in case the participant wishes to transfer the warrants.
- The maximum number of warrants issued in LTIP 2022 exceeds the number of warrants that is expected to be offered in the first allotment. Warrants that are not transferred in connection with the initial offer or that are subsequently repurchased by the subsidiary may be transferred to future employees or employees that have been promoted, whereby the above guidelines for allotment shall be applied. At such allotment, a new calculation of the market value of the warrants, payable by the participant, shall be made. Transfers to future employees or employees that have been promoted may not occur after the annual general meeting 2023.
- Right to allotment in LTIP 2022 requires that the participant at the relevant time of allotment holds a position in the Resurs group or has signed an agreement to that effect and has not, at such time, informed or been informed that the employment or assignment will be terminated.
- As for participants in other jurisdictions than Sweden, it is assumed that transfer of the warrants is legally possible and that transfer, according to the board of directors' assessment, can be carried out with reasonable administrative and financial efforts at their established fair market value. The board of directors shall be authorized to adjust the terms and conditions of LTIP 2022 to the extent required in order for allotment and exercise of warrants to people in other jurisdictions, to the extent practically possible, to be carried out under the same conditions imposed by LTIP 2022.



Reasons for LTIP 2022 and the deviation from the shareholders' preferential rights

The reasons for the implementation of LTIP 2022 and the deviation from the shareholders' preferential rights to subscribe for the new warrants are to be able to create possibilities for the company to recruit and retain group management and key employees through the offering of a long-term ownership engagement. Such ownership engagement is expected to contribute to an increased harmonization of the participants' and the shareholders' interests, as well as contribute to a long-term engagement for the company's development. In connection hereto, it is noted that the incentive program henceforth is intended to be annually recurring, which is why the board of directors, after evaluation of LTIP 2022, intends to return with proposals for corresponding programs for the upcoming annual general meetings.

Costs, existing incentive programs, dilution and impact on key ratios

Since the warrants in LTIP 2022 will be transferred to the participants at fair market value, it is the board of directors' assessment that the Resurs group will not incur any social fees in relation to Swedish participants in LTIP 2022. The group's costs related to LTIP 2022 will hence only consist of limited costs for implementation and administration of the program as well as any social fees for participants in other jurisdictions.

As per the date of the notice, the number of shares in the company amounts to 200,000,000. In case all warrants issued within LTIP 2022 are exercised for subscription of shares, a total of 3,310,000 new shares will be issued, which corresponds to a dilution of approximately 1.63 per cent of the company's share capital and votes after full dilution, calculated on the number of shares that will be issued upon full utilization of all warrants issued under LTIP 2022. The key ratio earnings per share (continuing operations) for the full year 2021 would in such case decrease by approximately SEK 0.07, from SEK 4.54 to SEK 4.47.

There are currently two outstanding incentive programs in the company in the form of LTI 2019 and LTI 2020. In LTI 2019, the participants currently hold a total of 739,172 warrants where each warrant, after recalculation due to dividends paid, can be exercised for subscription of 1.33 shares at a subscription price of SEK 56.30 per share during three subscription windows in 2022. In LTI 2020, the participants currently hold a total of 1,342,500 warrants where each warrant, after recalculation due to dividends paid, can be exercised for subscription of 1.30 shares at a subscription price of SEK 38.60 per share during three subscription windows in 2023. In case all warrants currently in possession of the participants in LTI 2019 and LTI 2020 are exercised for subscription of shares, a total of 2,728,348 new shares would be issued. In case both existing outstanding incentive programs and the proposed LTIP 2022 are exercised in full, a total of 6,038,348 new shares will be issued, which corresponds to a total dilution of approximately 2.93 per cent of the company's share capital and votes after full dilution, calculated based on the number of shares that will be issued upon full exercise of the existing outstanding incentive programs as well as the proposed LTIP 2022.



The calculations above regarding dilution are applicable subject to any recalculations of the warrants according to customary principles of recalculation available in the complete terms and conditions for the warrants. Further information concerning outstanding incentive programs and remuneration to group management is available in the company's annual report for 2021.

Preparation of the proposal

The proposal for LTIP 2022 has been prepared by the Remuneration Committee together with external consultants. The final proposal has been resolved upon by the board of directors.

OTHER INFORMATION

Number of shares and votes

At the date of this notice the total number of shares in the company amounts to 200,000,000 with one vote each, thus in total 200,000,000 votes. At the time of the issuance of this notice the company holds no own shares.

Special majority requirements

The resolution of the Annual General Meeting regarding authorisation concerning acquisition of own shares according to item 16 above is only valid if it is supported by the shareholders by at least two-thirds of the votes cast and the shares represented at the Annual General Meeting. The annual general meeting's decision on implementing LTIP 2022 in accordance with the board of directors' proposal according to item 17 above is only valid if it is supported by shareholders representing at least nine-tenths of the votes cast as well as of all shares represented at the annual general meeting.

Documentation

The Board's complete proposals for resolutions are included in the notice, with the exception of the remuneration report and the terms and conditions for subscription warrants series 2022/2025 that are available according to the below. The Nomination Committee's reasoned statement regarding its proposal to the Board and information about the proposed members of the Board, the Annual Report and the Auditor's Report for 2021, the Auditor's statement pursuant to Chapter 8, Section 54 of the Swedish Companies Act, the Board's reasoned statement according to Chapter 18 Section 4 and Chapter 19, Section 22 of the Swedish Companies Act, the remuneration report and the terms and conditions for subscription warrants series 2022/2025 and other documents for the Annual General Meeting are available, together with the proxy form, from no later than 7 April 2022, on the company's website www.resursholding.se, at the company's address, Ekslingan 9 in Helsingborg, and sent to shareholders on request and upon the disclosure of their postal or e-mail address. The documents stated above are presented at the Annual General Meeting by being made available on the company's



website <u>www.resursholding.se</u>, which also includes information concerning the proposed members of the Board.

For ordering the documentation, please call +46 8-402 91 71 (Monday-Friday 9:00 a.m-4:00 p.m.) 09.00-16.00 CET) or send an e-mail to GeneralMeetingService@euroclear.com or send your order by post to Resurs Holding AB, "AGM", c/o Euroclear Sweden AB, Box 191, SE-101 23 Stockholm.

Right to receive information

The Board and the CEO must, if a shareholder so requests and the Board considers it possible without this resulting in material damage to the company, provide information concerning, firstly, conditions that could influence the assessment of an item on the agenda, secondly, conditions that could influence assessments of the financial condition of the company or subsidiaries and, thirdly, the company's relationship to other Group companies.

Requests for such information are to be submitted in writing to the company no later than ten days prior to the Annual General Meeting, that is, no later than 18 April 2022, to Resurs Holding AB, Att: Lena Johansson, Box 22209, SE-250 24 Helsingborg, Sweden or by e-mail to: lena.johansson@resurs.se. Information is provided by the company by being made available on the company's website and at the company no later than 23 April 2022. Information will also be sent to the shareholder who requested the information and provided an address.

Processing of personal data

Resurs Holding AB (publ) 556898-2291, registered in Helsingborg, is the controller of the processing of personal data in connection with the Annual General Meeting. For information on how personal data is processed, see https://www.euroclear.com/dam/ESw/Legal/Privacy-notice-bolagsstammor-engelska.pdf

Data Protection Officer of Resurs Holding

E-mail: DPO@resurs.se

Telephone: +46 42 38 20 00

Address: Resurs Holding, DPO, Box 22209, SE-250 24 Helsingborg, Sweden.

Helsingborg, March 2022

RESURS HOLDING AB (PUBL)
THE BOARD

Non-Swedish speaking shareholders

A translation of this notice to attend the Annual General Meeting of Resurs Holding AB (publ), to be held on Thursday 28 April 2022 by way of postal voting only (no physical attendance), is available on www.resursholding.se.

NOTIFICATION AND FORM FOR POSTAL VOTING

in accordance with Section 22 of the Swedish Act on Temporary Exemptions to Facilitate the Execution of General Meetings in Companies and Associations (2022:121).

Completed forms must have been received by Resurs Holding AB, c/o Euroclear Sweden AB no later than Wednesday 27 April 2022.

The shareholder below hereby exercises its voting right for all shares held by the shareholder in Resurs Holding AB, Corp. Reg. No 556898-2291, at the Annual General Meeting on Thursday, 28 April 2022. Voting rights are to be exercised in the manner specified in the selected alternative below.

Personal ID No./Corp. Reg. No.
E-mail

Declaration (if the signatory is a representative of a shareholder who is a legal entity): The undersigned is a board member, CEO or authorised company signatory of the shareholder and declares solemnly that I am authorised to cast this postal vote for the shareholder and that the content of the postal vote is consistent with the shareholder's decision.

Declaration (if the signatory represents the shareholder under a power of attorney):
The undersigned solemnly swears that the enclosed power of attorney is identical to the original and has not been revoked

Location and date	
Signature	
	•
Printed name	

To cast a postal vote, follow the instructions below:

- Enter the shareholder's details above.
- Mark the selected alternative below.
- Print, sign and send the form to Resurs Holding AB, "Annual General Meeting", c/o Euroclear Sweden AB, Box 191, SE-101 23 Stockholm, Sweden or by e-mail to GeneralMeetingService@euroclear.com (use the subject line "Resurs Holding AB – postal voting") Shareholders who are natural persons can also cast their postal vote electronically by

verifying their identity using BankID on the website of Euroclear Sweden AB, https://anmalan.vpc.se/EuroclearProxy/

- If the shareholder is a natural person who postal votes in person, the shareholder himself/herself must sign under *Signature* above. If the postal vote is cast by a proxy (under a power of attorney) for a shareholder, the form should be signed by the proxy. If the postal vote is cast by a representative of a legal entity, the form should be signed by the representative.
- If the shareholder is postal voting through a proxy, the power of attorney must be enclosed with the form.
- If the shareholder is a legal entity, a registration certification or an equivalent authorisation document must be submitted along with the form.
- Note that shareholders whose shares are registered with a nominee must register the shares in their own name to be entitled to vote. Instructions for this are included in the notice of the Annual General Meeting.

Shareholders may not submit additional instructions other than by selecting one of the alternatives provided for each item on the form. If the shareholder wishes to abstain from voting on a matter, this may be done by not selecting any of the alternatives provided. If the shareholder has included special instructions or terms on the form, or altered or made additions to the printed text on the form, the vote (meaning the full postal vote) will be null and void. Only one form per shareholder will be counted. If more than one form is received, only the form with the most recent date will be counted. If two forms have the same date, only the last form to be received by the company will be taken into account. Incomplete or incorrectly complete forms will be discounted without consideration.

The postal voting form, along with any authorisation documents, must have been received by Resurs Holding AB, c/o Euroclear Sweden AB by Wednesday, 27 April 2022 at the latest. The postal vote may be revoked up to and including Wednesday, 27 April 2022 by contacting Euroclear Sweden AB by e-mail to GeneralMeetingService@euroclear.com (use the subject line "Resurs Holding AB – postal voting) or by telephone to +46 840 29 133 (Monday–Friday 9:00 a.m.–4:00 p.m.).

For complete motions for resolution, please refer to the notice of the Annual General Meeting or Resurs Holding AB's website.

For information on how your personal data is processed, refer to information concerning this in the notice of the Annual General Meeting.

Postal voting at the Annual General Meeting of Resurs Holding AB on 28 April 2022

The voting options below refer to the resolutions proposed by the Board of Directors and the Nomination Committee as presented in the notice of the Annual General Meeting.

1. Election of Me The lawyer Magn designates instead	us Lindstedt, or in his absence the individual that the Nomination Committee
Yes	No □
2. Election of one	e or two individuals to verify the minutes
2.1 Fabian Bengts	sson, or in his absence the individual that the Board designates instead
Yes □	No □
2.2 Oskar Börjess	on, or in her absence the individual that the Board designates instead.
Yes □	No □
3. Preparation ar	nd approval of the voting list
Yes □	No □
4. Approval of th	e agenda
Yes □	No □
5. Determination	of whether the Meeting was duly convened
Yes □	No □
	the adoption of the Profit and Loss Statement and the Balance sheet and fit and Loss Statement and the Group Balance sheet.
Yes □	No □
8. Resolution on t Sheet.	the allocation of the company's earnings as stated in the adopted Balance
Yes □	No □
9. Resolution on t	the discharge from liability of the members of the Board and the CEO.
9.1 Martin Bengts	son (Board member and Chairman of the Board)
Yes □	No 🗆
	on (Board Member) No □
9.3 Lars Nordstran	nd (Board Member)
Yes□	No □

9.4 Marita Odélius Engström (Board Member)	
Yes No	
9.5 Mikael Wintzell (Board Member)	
Yes No	
9.6 Johanna Berlinde (Board Member)	
Yes No □ □	
9.7 Kristina Patek (Board Member)	
Yes No	
9.8 Susanne Ehnbåge (Board Member)	
Yes No	
9.9 Nils Carlsson (CEO)	
Yes No	
10. Resolution on the number of members of the Board	
Yes No □ □	
11. Determination of fees to be paid to members of the Board and the auditors.	
11.1 Directors' fees	
Yes No	
11.2 Auditors' fees	
Yes No	
12. Election of the Board	
12.1 Martin Bengtsson	
Yes No	
12.2 Fredrik Carlsson	

12.3 Lars 1	Nordstrand
Yes	No □
12.4 Marita	a Odélius Engström
Yes	No □
12.5 Mikae	el Wintzell
Yes	No □
12.6 Kristii	na Patek
Yes □	No □
12.7 Susan	ne Ehnbåge
Yes □	No □
12.8 Magni	us Fredin
Yes	No
13. Election	n of Chairman of the Board
Martin Ben	gtsson
Yes	No □
14. Election	n of the auditor
Ernst & Yo	ung AB
Yes	No

Yes □	No □	
16. Resolution shares.	on the authorisation of the Board to resolve on the acquisition of	of own
Yes □	No □	
	on implementation of a long-term warrant program by way of (unts; and (B) approval of transfer of warrants	(A) direc
Yes □	No □	
	-	
	der requestions that the resolutions concerning one or more of the rred to a later General Meeting.	e items
above be defe		e items

Resurs

2022-04-28 06:54

Poströster - slutredovisning (26§ 2022:121)

Företrädda aktier Företrädda röster Aktier i bolaget

För	Röster Emot	Ej avgivna	För	Aktier Emot	Ej avgivna	% aktiel För	capitalet Emot
1 - Val av ordförande vid stämman		-, ga			-, - · B.···iu		_,,,,,,,
91 483 699,0	0,0	5 055,0	91 483 699	0	5 055	45,742%	0,000%
2.1 - Val av Fabian Bengtsson eller, vic						,	-,
91 483 699,0	0,0	5 055.0	91 483 699	0	5 055	45,742%	0,000%
2.2 - Val av Oskar Börjesson eller, vid	la sul a mediendora -	EMPOUND RESEARCH FOR MORE	NO HELP DESIGNATION OF THE PROPERTY OF THE PERSON.	AND PERSONAL PROPERTY.	Principles of the Control of the Con	15,7 12,0	0,000,
91 483 699,0	0,0	5 055,0	91 483 699	0	5 055	45,742%	0,000%
3 - Upprättande och godkännande av		3 033,0	31 483 033		3 033	43,74270	0,00076
91 483 699,0	0,0	E 055 0	01 493 600	0	E OFF	45,742%	0.000%
4 - Godkännande av dagordning	0,0	5 055,0	91 483 699		5 055	45,742%	0,000%
			04 400 754				
91 488 754,0	0,0	0,0	91 488 754	0	0	45,744%	0,000%
5 - Prövning av om stämman blivit bel							
91 488 754,0	0,0	0,0	91 488 754	0	0	45,744%	0,000%
7 - Beslut om fastställelse av resultatr	äkning och ba	lansräkning samt kon	cernresultaträkning	och koncernbala	nsräkning		
91 407 135,0	76 564,0	5 055,0	91 407 135	76 564	5 055	45,704%	0,038%
8 - Beslut om dispositioner beträffand	e bolagets vin	st eller förlust enligt	den fastställda balar	nsräkningen			
91 488 754,0	0,0	0,0	91 488 754	0	0	45,744%	0,000%
9.1 - Beslut i fråga om ansvarsfrihet fö	r Martin Beng	tsson (styrelseledam	ot och styrelseordfö	rande)			
91 405 413,0	78 286,0	5 055,0	91 405 413	78 286	5 055	45,703%	0,039%
9.2 - Beslut i fråga om ansvarsfrihet fö	r Fredrik Carls	sson (styrelseledamot	:)				
91 405 413,0	78 286,0	5 055,0	91 405 413	78 286	5 055	45,703%	0,039%
9.3 - Beslut i fråga om ansvarsfrihet fö	r Lars Nordstr	and (styrelseledamot	:)				
91 371 363,0	78 286,0	39 105,0	91 371 363	78 286	39 105	45,686%	0,039%
9.4 - Beslut i fråga om ansvarsfrihet fö				, , , , , , , , , , , , , , , , , , , ,		10,000,0	0,000
91 405 413,0	78 286,0	5 055,0	91 405 413	78 286	5 055	45,703%	0,039%
9.5 - Beslut i fråga om ansvarsfrihet fö	LI OCEOZAJ DVEDAG		To a company of the contract o	78 280	3 033	43,70378	0,03976
				70.000		45 30004	
91 405 413,0	78 286,0	5 055,0	91 405 413	78 286	5 055	45,703%	0,039%
9.6 - Beslut i fråga om ansvarsfrihet fö		1	Service and the service and th				
91 405 413,0	78 286,0	5 055,0	91 405 413	78 286	5 055	45,703%	0,039%
9.7 - Beslut i fråga om ansvarsfrihet fö	r Kristina Pate	ek (styrelseledamot)					
91 405 413,0	78 286,0	5 055,0	91 405 413	78 286	5 055	45,703%	0,039%
9.8 - Beslut i fråga om ansvarsfrihet fö	r Susanne Ehn	båge (styrelseledamo	ot)				
91 405 413,0	78 286,0	5 055,0	91 405 413	78 286	5 055	45,703%	0,039%
9.9 - Beslut i fråga om ansvarsfrihet fö	r Nils Carlsson	(verkställande direk	tör)				
91 405 413,0	78 286,0	5 055,0	91 405 413	78 286	5 055	45,703%	0,039%
10 - Beslut om antalet styrelseledamöt	er						
91 468 745,0	14 954,0	5 055,0	91 468 745	14 954	5 055	45,734%	0,007%
11.1 - Arvode till styrelsen							
91 454 704,0	34 050,0	0,0	91 454 704	34 050	0	45,727%	0,017%
11.2 - Arvode till revisorerna	J- 030,0	0,0	J1 754 /04	34 030	U	73,121/0	0,01770
91 378 140,0	110 614 0		01 379 140	110.014		4E 6000/	0.0550
	110 614,0	0,0	91 378 140	110 614	0	45,689%	0,055%
12.1 - Val av styrelse - Martin Bengtsso							
89 870 318,0	900 877,0	717 559,0	89 870 318	900 877	717 559	44,935%	0,450%
12.2 - Val av styrelse - Fredrik Carlsson							
89 478 111,0	1 214 803,0	795 840,0	89 478 111	1 214 803	795 840	44,739%	0,607%
12.3 - Val av styrelse - Lars Nordstrand							
91 468 745,0	14 954,0	5 055,0	91 468 745	14 954	5 055	45,734%	0,007%
12.4 - Val av styrelse - Marita Odelius E	ngström						
91 483 699,0	0,0	5 055,0	91 483 699	0	5 055	45,742%	0,000%
12.5 - Val av styrelse - Mikael Wintzell							
91 483 699,0	0,0	5 055,0	91 483 699	0	5 055	45,742%	0,000%
12.6 - Val av styrelse - Kristina Patek	0,0	3 033,0	J1 100 000	Ven.	3 033	70,174/0	0,0007
	0.0	F 055 0	01 493 600		5.055	45 7400/	0.000
91 483 699,0	0,0	5 055,0	91 483 699	0	5 055	45,742%	0,000%
L2.7 - Val av styrelse - Susanne Ehnbåg	е						
91 483 699,0	0,0	5 055,0		0	5 055		0,000%

40 14 1 167 1				0	5 055	45,742%	0,000%
13 - Val av styrelseordförande							
90 670 823,0 812	876,0	5 055,0	90 670 823	812 876	5 055	45,335%	0,406%
4 - Val av revisor							
91 407 135,0 76	564,0	5 055,0	91 407 135	76 564	5 055	45,704%	0,038%
.5 - Framläggande och godkännande av ersä	tningsrapport						
90 725 244,0 45	951,0 71	7 559,0	90 725 244	45 951	717 559	45,363%	0,023%
6 - Beslut om bemyndigande för styrelsen a	tt fatta beslut om	förvärv av egi	na aktier				
91 468 745,0 20	0,000	0,0	91 468 745	20 009	О	45,734%	0,010%

Punkter som önskas hänskjutas

Punkt/er

Skickad

Personnr Namn Inga punkter anmälda



Resolution on the authorisation of the Board to resolve on the acquisition of own shares (item 16)

The Board proposes that the Annual General Meeting resolve to once again provide the Board with authority to, on one or several occasions during the period up to the next Annual General Meeting, provided that applicable capital adequacy rules on each occasion allow so, repurchase its own shares in accordance with the following conditions:

- Acquisition of own shares may occur of at most as many shares as are needed so that the company's holdings of own shares at any given time do not exceed five (5) per cent of all shares in the company.
- Acquisition of own shares must occur on Nasdaq Stockholm in accordance with Nasdaq Stockholm's Rule Book for Issuers.
- Acquisition of own shares may only be effected on Nasdaq Stockholm at a price per share
 within the registered span of share prices at the particular time, by which is meant the span
 between the highest price paid and the lowest selling price.
- The shares are to be paid for in cash.

According to the Annual Report for the 2021 financial year, the company's unrestricted equity that is available for distribution by the Annual General Meeting (available profit and unrestricted reserves but excluding Additional Tier 1 instruments) amounted to SEK 2,304,998,324. The Annual General Meeting proposes to resolve, after the determination of the balance sheet, a dividend to shareholders of SEK 262,000,000, after which SEK 2,042,998,324 thus remains of the unappropriated amount in accordance with Chapter 17, Section 3, paragraph 1 of the Swedish Companies Act.

The purpose of the authorisation to acquire own shares is to create a tool for the Board to continuously during the year adapt and improve the company's capital structure, including the calibration of the company's actual capital position in relation to its established target for the same, and thereby create additional value for shareholders.



Resolution on implementation of a long-term warrant program by way of (A) directed issue of warrants; and (B) approval of transfer of warrants (item 17)

The board of directors proposes that the annual general meeting resolves to implement a warrant program for the CEO, other group management and key employees based on issue and transfer of warrants ("LTIP 2022").

To implement LTIP 2022, the board of directors proposes that the annual general meeting resolves on (A) directed issue of warrants; and (B) approval of transfer of warrants, on the following terms and conditions:

- A. Directed issue of warrants
- 1. A maximum of 3,310,000 warrants shall be issued for LTIP 2022.
- 2. With deviation from the shareholders' preferential rights, the right to subscribe for warrants shall vest in the company's wholly owned subsidiary, Resurs Förvaltning Norden AB. The reason for the deviation from the shareholders' preferential rights is that the issue is part of the implementation of LTIP 2022.
- The warrants shall be issued to the subsidiary without consideration. The reason for the
 warrants being issued without consideration is that the warrants are issued to the
 subsidiary as part of the implementation of LTIP 2022.
- 4. Subscription shall be made by 30 June 2022 at the latest, with a right for the board of directors to extend the subscription period.
- 5. Over-subscription cannot occur.
- 6. Each warrant entitles to subscription of one share in the company.
- The subscription price per share shall correspond to 130 per cent of the volume weighted average price according to Nasdaq Stockholm's official price list for shares in the company during a period of five trading days from and including the day after the board of directors' first offer to acquire warrants to the participants in LTIP 2022, but may not be lower than the quota value of the share. If, at the time of subscription, the share price most recently paid for a share in the company at the closing of Nasdaq Stockholm on the trading day immediately preceding the subscription exceeds 146.15 per cent of the subscription price (which corresponds to 190 per cent of the average share price upon which the subscription price has been determined, as set out above), the subscription price shall be increased correspondingly, i.e. with an amount that corresponds to the amount that the said closing price exceeds 146.15 per cent of the subscription price.

Upon determination of the subscription price in accordance with the above, the subscription price shall be rounded to the nearest SEK 0.10, whereupon SEK 0.05 shall be rounded upwards. The part of the subscription price that exceeds the quota value of the share shall be allocated to the free share premium reserve.

8. Subscription of shares by exercise of the warrants may be effected during the period from and including 18 August 2025 up to and including 15 September 2025. If a warrant holder is prohibited from subscription of shares during the period set out in the foregoing sentence due to regulations under the Regulation (EU) No 596/2014 on Market Abuse, the Swedish Securities Market Abuse Penal Act (Sw. lag (2016:1307) om



straff för marknadsmissbruk på värdepappersmarknaden), the Swedish Act with Supplementary Provisions to the European Union's Market Abuse Regulation (Sw. lag (2016:1306) med kompletterande bestämmelser till EU:s marknadsmissbruksförordning) or other insider legislation applicable to the company, the company shall be entitled to permit such warrant holder to instead subscribe for shares as soon as such warrant holder is no longer prohibited from subscription. If the company grants a permission as per the foregoing sentence to any warrant holder, all warrant holders shall have the right to subscribe during the extended subscription period.

- 9. Share subscribed for by exercise of a warrant will entitle to dividends for the first time from and including the first record date for dividends that occurs following effectuation of subscription to such extent that the share has been recorded in the company's share ledger as an interim share.
- 10. The warrants are subject to the complete terms and conditions set forth in the schedule "Terms and conditions for warrants series 2022/2025 regarding subscription of shares in Resurs Holding AB (publ)" (see under Documentation below). The complete terms and conditions state, among other things, that the warrants may be subject to recalculation in accordance with customary principles of recalculation due to, among other things, a bonus issue of shares, consolidation or share split, a rights issue, or similar events.
- 11. In case all warrants are utilized for subscription of new shares, the share capital will increase by SEK 16,550.
- 12. The chairman of the board of directors, or anyone appointed by him, shall be authorized to make such minor formal adjustments of the resolution which may be required in connection with registration with the Swedish Companies Registration Office (Sw. Bolagsverket) or Euroclear Sweden AB.
- B. Approval of transfer of warrants

LTIP 2022 shall principally be carried out in accordance with what is stated below.

- The subsidiary shall have the right to transfer the warrants, on one or several occasions, against consideration, to the participants in LTIP 2022 in accordance with what is set out below.
- Transfer to participants in LTIP 2022 shall correspond to the fair market value of the warrant at the time of the transfer which shall be established by an independent valuation institute in accordance with the Black & Scholes valuation formula.
- 3. The board of directors shall resolve on allotment to participants in LTIP 2022 in accordance with the following guidelines:



Category	Number of warrants
CEO	Maximum 750,000 warrants
Other members of the group management (currently 10 persons)	Maximum 160,000 warrants per participant
Key employees (currently approximately 20 persons)	Maximum 40,000 warrants per participant

The first allotment is expected to occur in May 2022.

- 4. The participants can choose to acquire a lower number of warrants than what the participants were offered. Over-subscription cannot occur. The lowest number of warrants to subscribe for is 5,000 warrants per participant for all categories.
- 5. In connection with the transfer, the subsidiary shall, unless it will have negative tax implications for the Resurs group or the participant, reserve the right to repurchase warrants in case the participant's employment or assignment within the Resurs group terminates or in case the participant wishes to transfer the warrants.
- 6. The maximum number of warrants issued in LTIP 2022 exceeds the number of warrants that is expected to be offered in the first allotment. Warrants that are not transferred in connection with the initial offer or that are subsequently repurchased by the subsidiary may be transferred to future employees or employees that have been promoted, whereby the above guidelines for allotment shall be applied. At such allotment, a new calculation of the market value of the warrants, payable by the participant, shall be made. Transfers to future employees or employees that have been promoted may not occur after the annual general meeting 2023.
- 7. Right to allotment in LTIP 2022 requires that the participant at the relevant time of allotment holds a position in the Resurs group or has signed an agreement to that effect and has not, at such time, informed or been informed that the employment or assignment will be terminated.
- 8. As for participants in other jurisdictions than Sweden, it is assumed that transfer of the warrants is legally possible and that transfer, according to the board of directors' assessment, can be carried out with reasonable administrative and financial efforts at their established fair market value. The board of directors shall be authorized to adjust the terms and conditions of LTIP 2022 to the extent required in order for allotment and exercise of warrants to people in other jurisdictions, to the extent practically possible, to be carried out under the same conditions imposed by LTIP 2022.



Reasons for LTIP 2022 and the deviation from the shareholders' preferential rights

The reasons for the implementation of LTIP 2022 and the deviation from the shareholders' preferential rights to subscribe for the new warrants are to be able to create possibilities for the company to recruit and retain group management and key employees through the offering of a long-term ownership engagement. Such ownership engagement is expected to contribute to an increased harmonization of the participants' and the shareholders' interests, as well as contribute to a long-term engagement for the company's development. In connection hereto, it is noted that the incentive program henceforth is intended to be annually recurring, which is why the board of directors, after evaluation of LTIP 2022, intends to return with proposals for corresponding programs for the upcoming annual general meetings.

Costs, existing incentive programs, dilution and impact on key ratios

Since the warrants in LTIP 2022 will be transferred to the participants at fair market value, it is the board of directors' assessment that the Resurs group will not incur any social fees in relation to Swedish participants in LTIP 2022. The group's costs related to LTIP 2022 will hence only consist of limited costs for implementation and administration of the program as well as any social fees for participants in other jurisdictions.

As per the date of the notice, the number of shares in the company amounts to 200,000,000. In case all warrants issued within LTIP 2022 are exercised for subscription of shares, a total of 3,310,000 new shares will be issued, which corresponds to a dilution of approximately 1.63 per cent of the company's share capital and votes after full dilution, calculated on the number of shares that will be issued upon full utilization of all warrants issued under LTIP 2022. The key ratio earnings per share (continuing operations) for the full year 2021 would in such case decrease by approximately SEK 0.07, from SEK 4.54 to SEK 4.47.

There are currently two outstanding incentive programs in the company in the form of LTI 2019 and LTI 2020. In LTI 2019, the participants currently hold a total of 739,172 warrants where each warrant, after recalculation due to dividends paid, can be exercised for subscription of 1.33 shares at a subscription price of SEK 56.30 per share during three subscription windows in 2022. In LTI 2020, the participants currently hold a total of 1,342,500 warrants where each warrant, after recalculation due to dividends paid, can be exercised for subscription of 1.30 shares at a subscription price of SEK 38.60 per share during three subscription windows in 2023. In case all warrants currently in possession of the participants in LTI 2019 and LTI 2020 are exercised for subscription of shares, a total of 2,728,348 new shares would be issued. In case both existing outstanding incentive programs and the proposed LTIP 2022 are exercised in full, a total of 6,038,348 new shares will be issued, which corresponds to a total dilution of approximately 2.93 per cent of the company's share capital and votes after full dilution, calculated based on the number of shares that will be issued upon full exercise of the existing outstanding incentive programs as well as the proposed LTIP 2022.



The calculations above regarding dilution are applicable subject to any recalculations of the warrants according to customary principles of recalculation available in the complete terms and conditions for the warrants. Further information concerning outstanding incentive programs and remuneration to group management is available in the company's annual report for 2021.

Preparation of the proposal

The proposal for LTIP 2022 has been prepared by the Remuneration Committee together with external consultants. The final proposal has been resolved upon by the board of directors.